



## 2. Listen to Your Riders

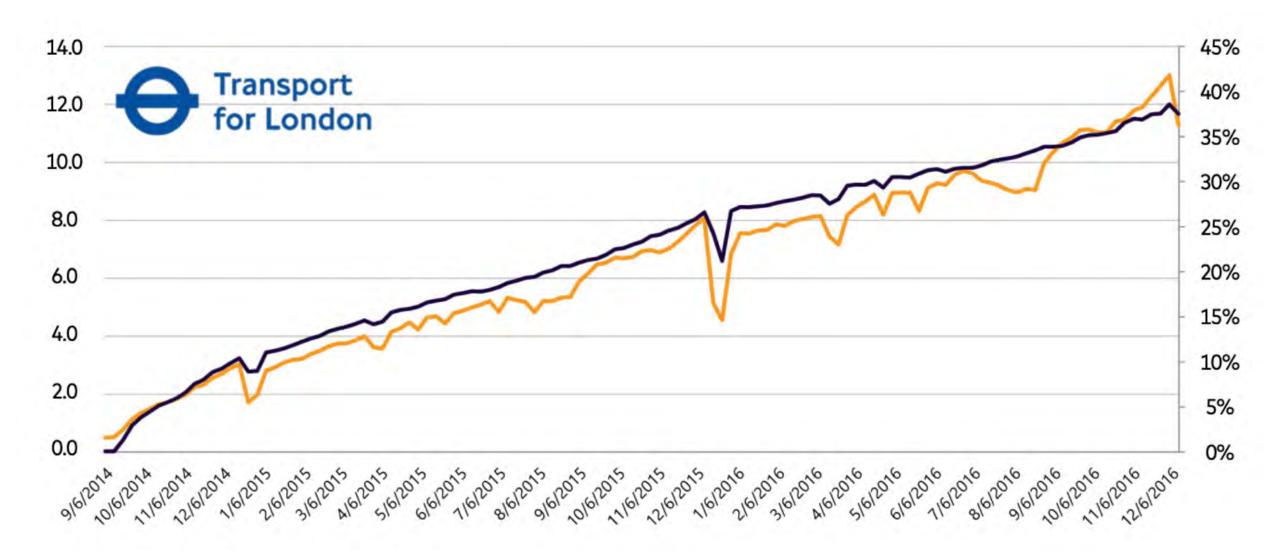
"Most of the people don't even understand or care about all the kinds of things that people are talking about relative to this, that, and the other bell and whistle"

-- one executive

"We wanted to give people the independence to pay for transit in exactly the same way they pay for everything else...with the product that's already sitting in their pocket"

-- another executive

## 3. Do Things for Your Riders



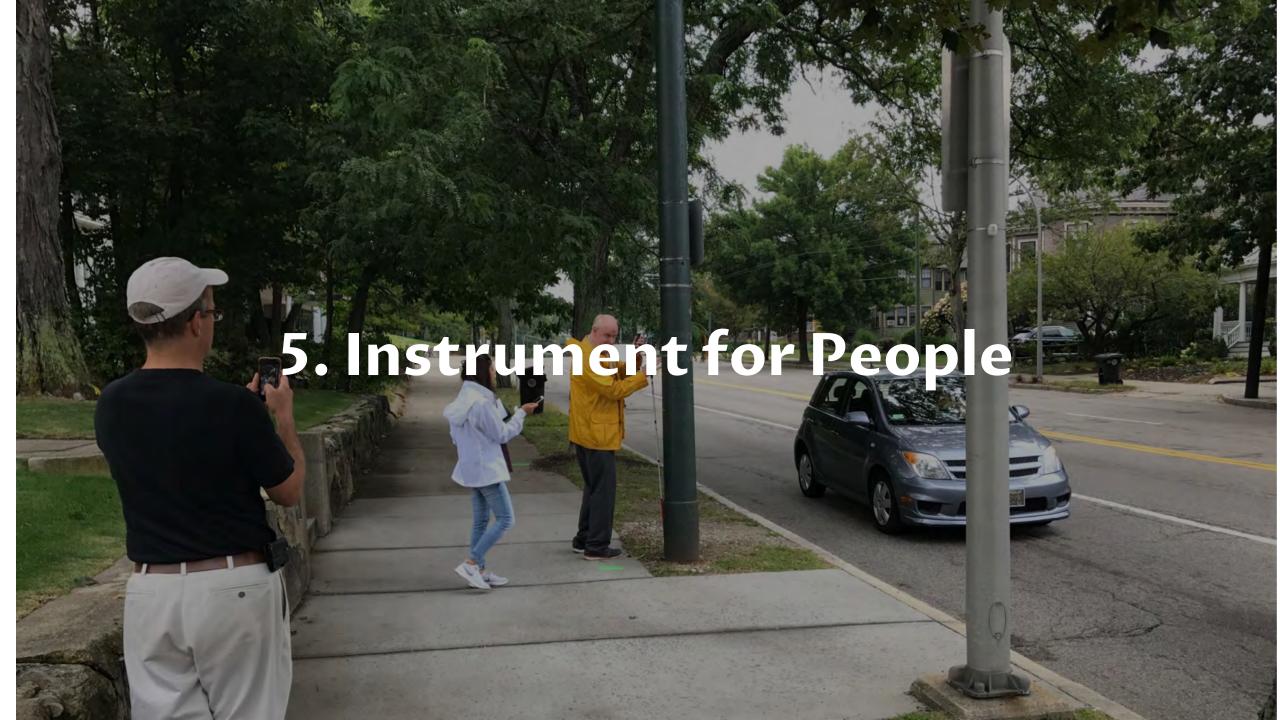
### 4. Hire a CXO

Vernon Everitt
Managing Director of Customers,
Communication & Technology
£250,000 - £254,999
vernoneveritt@tfl.gov.uk

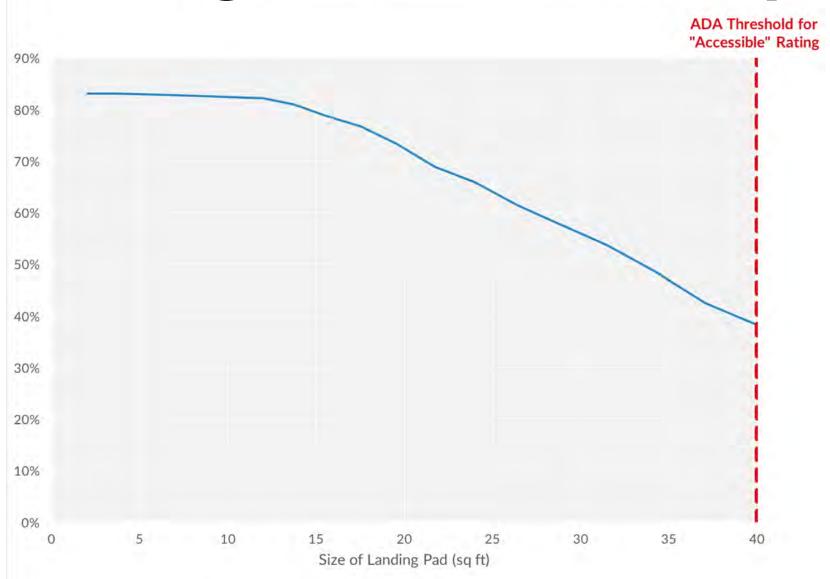
Howard Carter General Counsel - GC £235,000 - £239,999 howardcarter@tfl.gov.uk Simon Kilonback Chief Finance Officer £180,000 - £184,999 simonkilonback@tfl.gov.uk

Shashi Verma CTO & Director of CE £195,000 - £199,999 shashiverma@tfl.gov.uk Andrea Clarke
Director of Legal
£165,000 - £169,999
andreaclarke@tfl.gov.uk

David Wylie
Director of Commercial
£170,000 - £174,999
davidwylie@tfl.gov.uk



## 6. Design Metrics for People



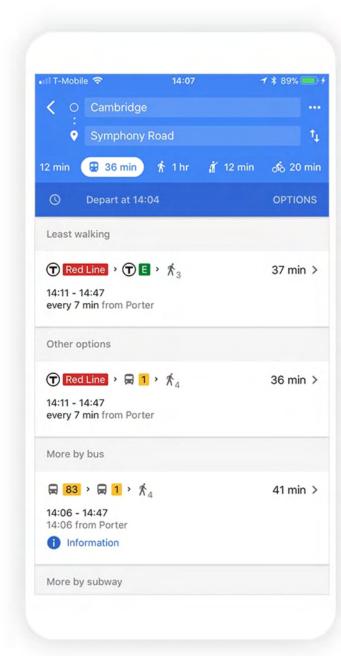


Image credit: Google

# 7. Actually Use Data to Improve Things

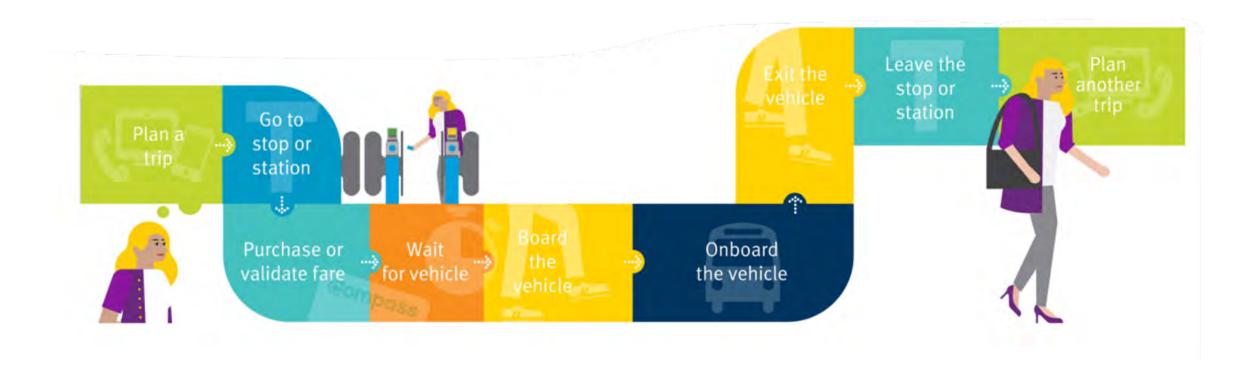
### M.T.A. Tries a New Tack During Delays: The Truth



Subway conductors, stationed in middle cars, have long been on the front line with customers when trains are delayed. But now, operators, who drive the trains, will be responsible for giving riders updates, preferably specific. Peter Foley/Reuters

# 8. Be Radically Honest

## 9. Own the Worst Journey



"tie the whole journey together, even when it changes"

-- TransLink Customer Experience Plan

# 10. Storytell Possibility

Double-Decker
Bus Fleet Add 32
doubledecker buses to
increase capacity and
seating.



Increase HandyDART service by 22% to improve service capacity.

Expanded Bus
Service Increase bus
service by 18% to meet
customer demand, reduce
overcrowding, and add air
conditioning to all new
bus orders.

WCE Locomotives
To reduce emissions,
accommodate growth,
improve heating, add two
new train engine cars, and
refurbish six existing cars.

SkyTrain Fleet
Upgrade Refurbish
mid-life trains, and replace
end-of-life trains, to increase
standing capacity, add
air conditioning, and
provide a quieter ride for
customers.

New B-Line Routes
Implement 6 new
B-Line routes with frequent
service and improved
amenities. Work with
municipalities to implement
bus priority measures to
improve service reliability
and speed.

New Expo and
Millennium Line
SkyTrain Cars Add
more than 250 cars to
increase frequency and

replace aging fleet.

during peak hours.

SeaBus Service
Enhancement Add a
new SeaBus to increase
service to every 10 minutes

New Canada Line SkyTrain Cars Add 24 new train cars to increase frequency and capacity.

EAM System Implement an Enterprise Asset Management system to improve the life-cycle management of our assets – including facilities, vehicles, and NightBus District
Pilot Create a hub
for NightBus by redirecting
buses through a central
location, making it easier
for customers to access
latenight services.

#### **COMPLETED** ✓

New Bus Service Areas Implement bus service in 8 new service areas across the region.

Transit On-Demand
Pilot Implement
Transit On-Demand services
on Bowen Island, allowing
customers to book a transit
journey using a smartphone
app.

Vanpool Pilot Establish a vanpool service, in partnership with one of the region's largest employers, to help employees get to work.

#### **COMPLETED** ✓

Universal Fare Gate
Access Implement RFID
technology for handsfree access to gated
system for customers who
are not able to tap.

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SkyTrain Station
Upgrades Renovate
SkyTrain stations to increase
capacity; reduce platform
crowding; and improve
accessibility, amenities,
and integration with
neighbourhoods.

SeaBus Terminal
Upgrade Refurbish
terminal, including elevator
and escalator upgrades, and
a new stairwell to improve
accessibility and comfort.

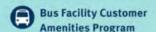
Escalator Replacement
Project Replace aging
escalators on Expo
Line and select West
Coast Express stations to
improve escalator reliability
and station accessibility.

### Compass Faregate Reconfiguration

Implement additional faregates at key locations to increase capacity and ease of access.

Transit Exchange
Upgrades Implement
asafety and design
improvements to

Bike Facilities Integrate bike parkades into SkyTrain stations to provide an easy and secure way to integrate transit and cycle travel.



Improve amenities at bus exchanges, including shelters, seating, lighting, and information for customers, over a 5-year implementation period.

Park&Go Mobile App Enable mobile payment for parking at Park&Go locations, improving ease of payment for customers.

#### **COMPLETED** ✓

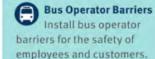
Tap to Pay Enable tap to pay capabilities (credit card and mobile apps) to make it easier for customers to pay for transit.

#### **COMPLETED** ✓

Policing and Public
Safety Transit Police and
the TransLink Audit teams to
work together to determine
requirements for the
continued rail expansion.

Public Art Policy Formalize a public art vision, principles, and program structure, with the ultimate aim of enhancing the customer experience.

#### **COMPLETED** ✓



#### **Transit Fare Review**

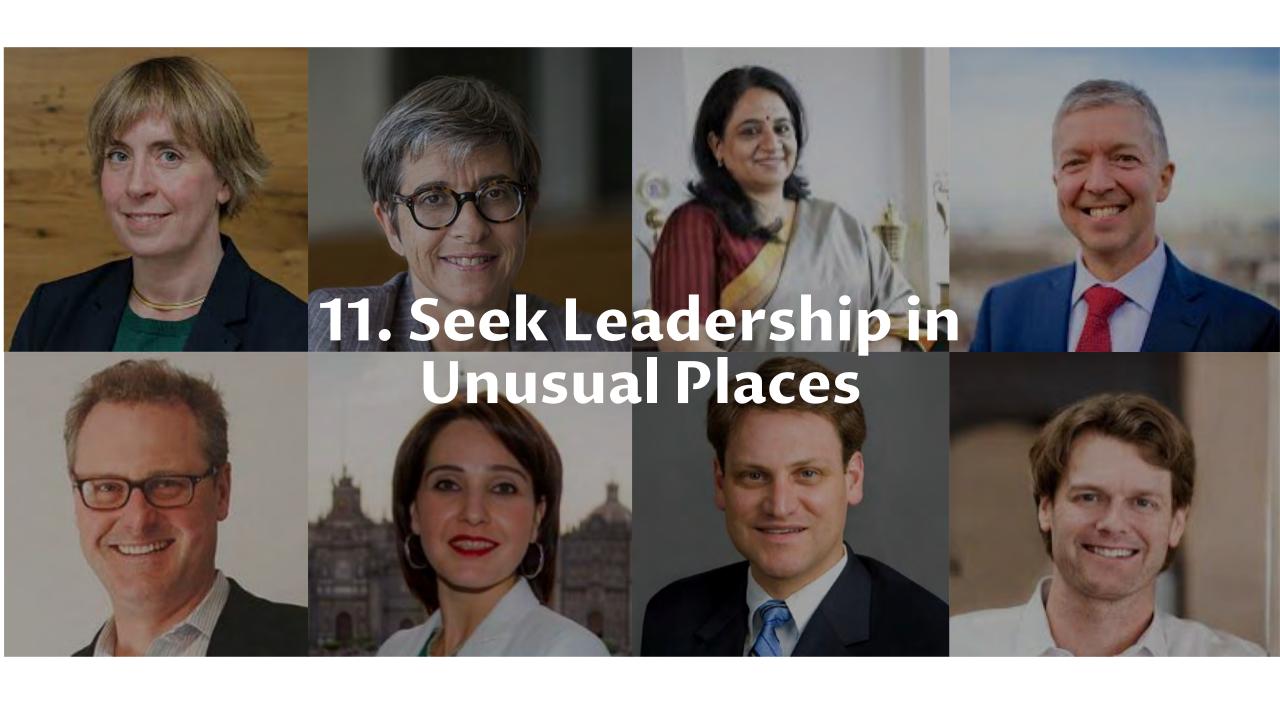
Implement new fare policy, ensuring it's fair and easy to understand.

Mobile Bus Cleaning
Pilot Dispatch two
mobile cleaning vans to
clean buses that are booked
on routes with continuous
service.

#### **COMPLETED** ✓

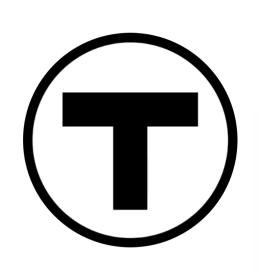


Monitor and mitigate risks, and respond effectively to security incidents, through public awareness campaigns, employee training, engineering options, high visibility patrols, and investigative best





# 13. Seed Offices of Extraordinary Innovation

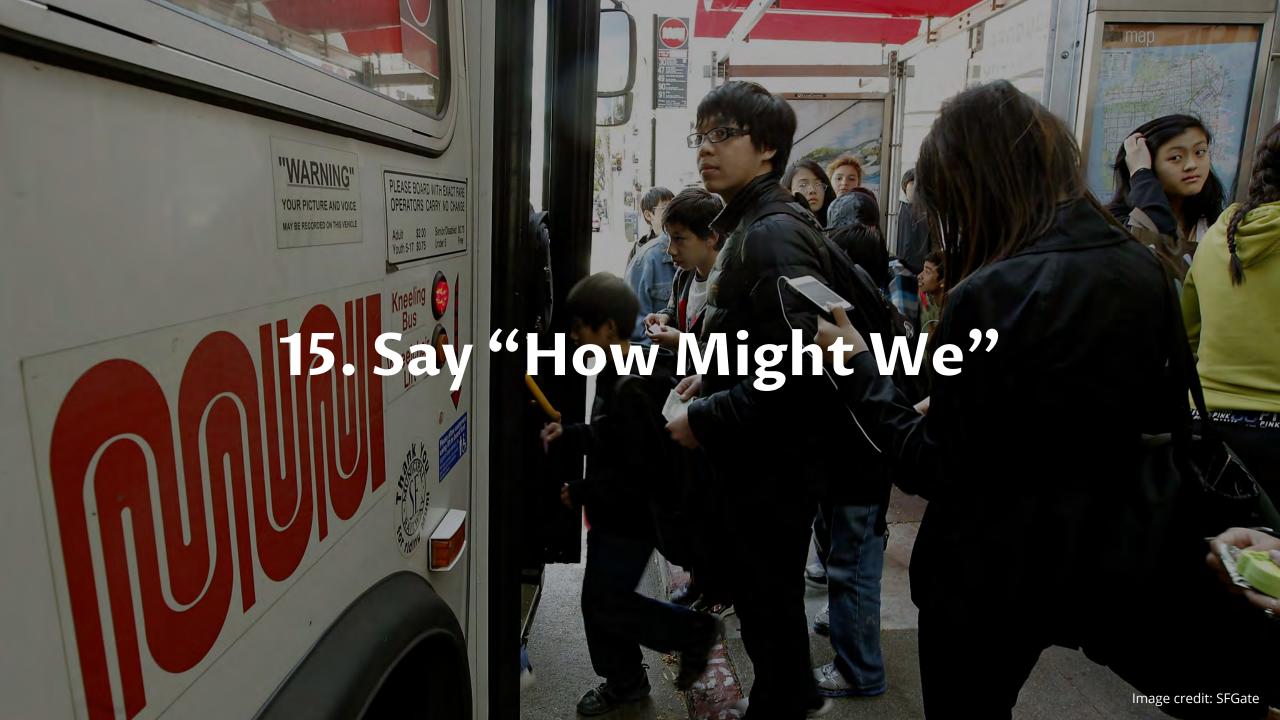




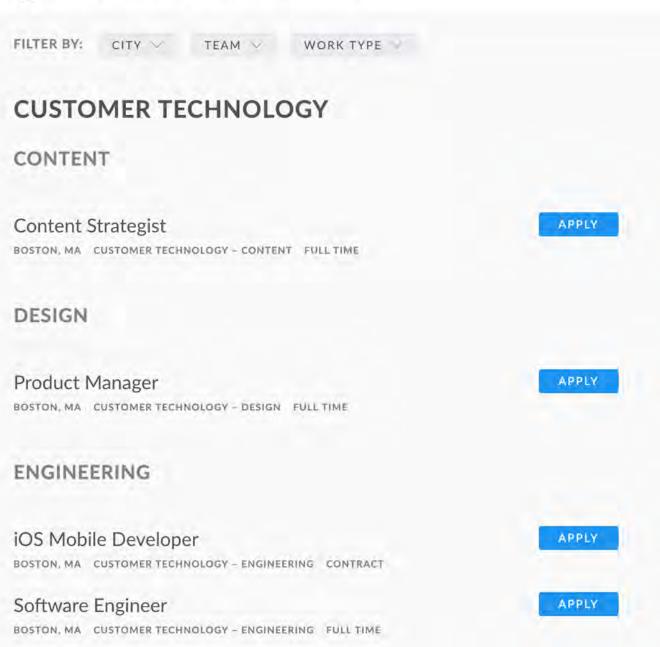




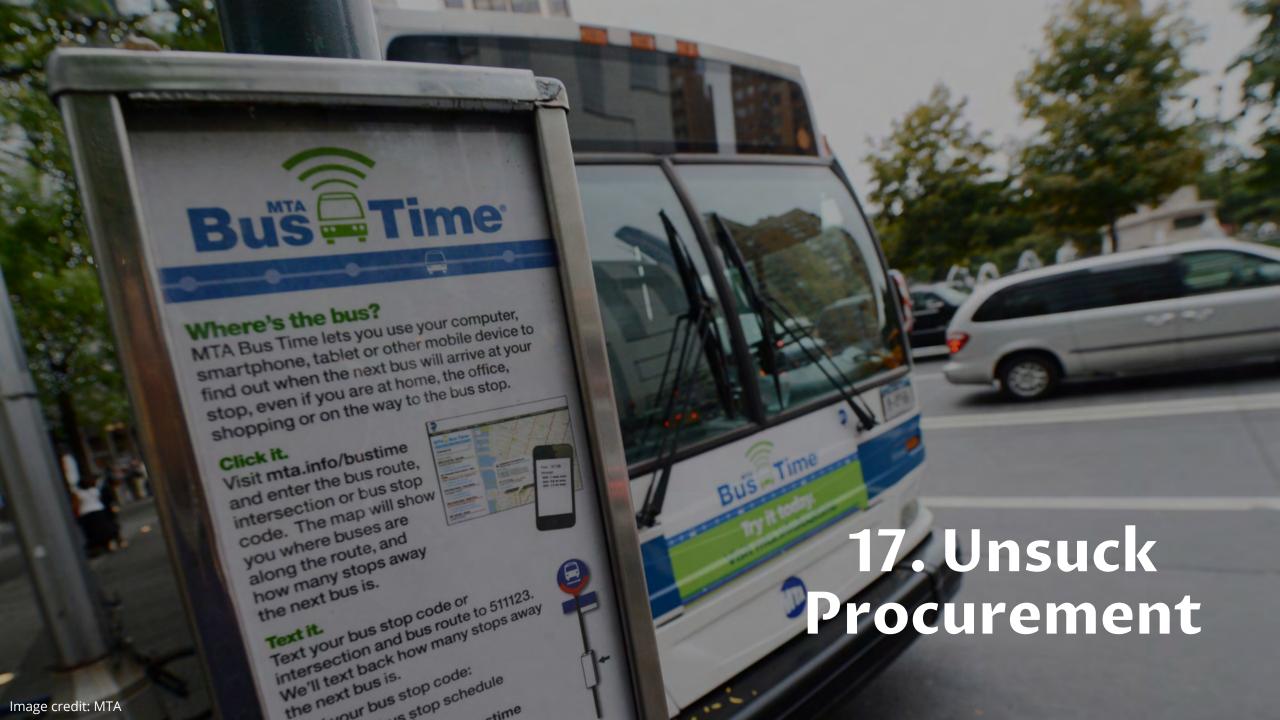








## 16. Hire Different







# 19. Sweat the "Small" Stuff

Napa Vine SolTrans Sonoma Petaluma Union City FAST Santa Rosa AC Transit TriDelta 20. Be Open to Seamlessness GGT/MT WestCat Lavta Santa Rosa CCTA Bay Ferry Napa Vine GGT/MT SamTrans Bay Ferry GG Ferry Caltrain GG Ferry Petaluma AC Transit SFMTA SamTrans BART SMART VTA Union City Image credit: SPUR

BART

SFMTA

SMART

SolTrans

Sonoma

Caltrain

VTA

CCTA

FAST

TriDelta Lavta

WestCat